

Quarterly incentive funds report DSRIP program, Medicaid transformation

Earned for year 1 (2017) through September of year 3 (Q3, 2019)

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Overview

This report details the Medicaid Transformation Delivery System Reform Incentive Payment (DSRIP) program funding activity through September 2019. It reflects funds earned by Indian Health Care Providers (IHCPs) implementing IHCP-specific projects, managed care organizations (MCOs), and Accountable Communities of Health (ACHs).

The measurement period for financial data is by calendar year (CY) for all entities in this report.

Incentives earned for IHCP-specific Projects Plan

Overview

As part of the government-to-government relationship with Indian nations, Health Care Authority (HCA), IHCPs, and the American Indian Health Commission for Washington State established the IHCP-specific projects. Centers of Medicare & Medicaid Services (CMS) approved the Indian Health Care Provider protocol. DSRIP funds associated with this project are distributed from HCA to IHCPs through the financial executor portal.

Commission Delegates represent each of the 29 federally recognized Tribes and two Urban Indian Health Programs (UIHPs) in Washington. The Delegates decided that earned incentive funds would be equally distributed among the 31 IHCPs. In addition, the Northwest Portland Indian Health Board would receive a one-time payment of \$550,000 to support establishment of a Community Health Aide Program Board.

The Medicaid Transformation Project (MTP) IHCP Planning Funds Plan and the IHCP-specific Projects Plan, written by the commission and IHCPs, earned the first two rounds of funds. For 2019–2021 (demonstration year (DY) 3-DY5), IHCPs earn the funds on a semi-annual basis.

Incentive funds earned

The table below reflects incentives distributed to IHCPs through September 30, 2019. CMS approved the IHCP protocol in February 2018, so incentives earned for the IHCP-specific projects occurred after this date.

Table 1: incentives earned distributed for IHCP Projects Plan milestone achievement

Year (Y)	Quarter (Q)	Earned	Distributed
	Q1	\$ -	\$ -
	Q2	\$5,400,000.00	\$2,270,961.00
2 (CY 2018)	Q3	\$ -	\$782,255.00
	Q4	\$5,579,000.00	\$5,547,300.00
	Y2 total	\$10,979,000.00	\$8,600,516.00
	Q1	\$ -	\$1,345,672.00
	Q2	\$ -	\$336,418.00
3 (CY 2019)	Q3	\$1,862,500.00	\$672,836.00
	Q4		
	Y3 total	\$1,862,500.00	\$2,354,926.00
	Q1		
	Q2		
4 (CY 2020)	Q3		
	Q4		
	Y4 total		

	Q1		
	Q2		
5 (CY 2021)	Q3		
	Q4		
	Y5 total		
Total		\$12,841,500.00	\$10,955,442.00

Incentives earned by MCOs

Overview

DSRIP funds earned by MCOs are distributed from HCA to the MCO, and does not involve the financial executor portal. The amount of incentives available to an individual MCO is determined by the attributed statewide managed care member months under signed Apple Health contracts for the associated calendar year. MCOs include:

- Amerigroup (AMG)
- Community Health Plan of Washington (CHPW)
- Coordinated Care of Washington (CCW)
- Molina Healthcare of Washington (MHW)
- United Healthcare Community Plan (UHC)

MCOs can earn DSRIP incentive payments for reporting data to measure progress toward value-based purchasing (VBP) adoption targets and achievement of and improvement toward VBP adoption targets. See the Measurement Guide (Chapter 3) for more information.

Incentive funds earned

The table below reflects incentives distributed to MCOs through September 30, 2019. Note that VBP incentives were not available for year 1 (2017). **The first VBP payments to MCOs will occur in quarter (Q) 4 2019.**

Table 2: MCO earned incentives for VBP milestone achievement

Associated		Month/year	Earned	Incentives earned, by MCO				
year	Туре	distributed to MCOs	(total)	AMG	CHPW	ccw	MHW	UHC
	P4R							
2 (CY 2018)	P4P							
	Y2 total							
	P4R							
3 (CY 2019)	P4P							
	Y3 total							
4 (CY 2020)	P4P							
5 (CY 2021)	P4P							
Total								

Incentives earned by ACHs

Overview

DSRIP incentive funds earned by ACHs are held in accounts managed by an independent financial executor. The financial executor distributes these funds to ACHs and partnering providers through a web-based portal—called the financial executor (FE) portal—under the direction of ACHs.

Below are the acronyms for each ACH, which is how the name will appear in the tables in this report.

Table 3: ACH acronyms

ACH name	Acronym
Better Health Together	BHT
Cascade Pacific Action Alliance	CPAA
Elevate Health	EH
Greater Columbia	GCACH
HealthierHere	НН
North Central	NCACH
North Sound	NSACH
Olympic Community of Health	OCH
SWACH	SWACH

Earned incentives

Throughout Medicaid Transformation, ACHs may have earned:

Project incentives through successful submission and full valuation of their project plans, any by
demonstrating milestone achievement. A point-in-time client enrollment count from November 2017
set the ACH population counts for the calculation of maximum potential ACH project and integration
incentives. ACH population count included Medicaid and SCHIP beneficiaries with comprehensive
physical and behavioral health care benefits—also referred to as full benefit Title XIX or Title XXI
coverage—as of November 2017.

Table 4: percentage of Medicaid population attributed by ACH region (November 2017)

ACH	Population (%)
BHT	11%
CPAA	10%
EH	12%
GCACH	14%
НН	22%
NCACH	5%
NSACH	15%
OCH	4%
SWACH	7%

- **Project plan bonus pool incentives** for selecting more than four projects in their project plans. This was a one-time opportunity. Four ACHs earned this incentive (CPAA, NCACH, NSACH, and OCH).
- **Integration incentives** by achieving milestones related to the transition to integrated managed care.

- **VBP incentives** by reporting progress on VBP milestones and improvement, and achievement of VBP adoption targets in the region.
- **ACH high-performance incentives** distributed based on relative ACH performance on a set of metrics and adjusted for the relative proportion of Medicaid covered lives in each ACH region.
- Design funds distributed in DY1 to enable ACHs to develop the technology, tools, and human resources to support the capacity to pursue DSRIP goals and coordinate across community partners. HCA paid Phase one design funds (\$1 million per ACH) to ACHs in June 2017. HCA paid Phase two design funds (\$5 million per ACH) in September 2017. Since the financial executor portal was in development at that time, HCA paid design funds directly to ACHs. See ACH semi-annual reports for a description of how these funds were used to support DSRIP objectives. Tables in this report do not include the \$6 million each ACH earned for design funds.

Distribution of earned incentives

In this report, distributed incentives are listed according to <u>use categories</u> and by type of partnering provider. ACHs must identify payments to themselves and partnering providers using standardized use categories in the FE portal. HCA developed these use categories, with input from ACHs.

Interest accrued in the FE portal

HCA and the FE implemented a change that allows ACHs to accrue interest in the FE portal. ACHs began accruing interest in August 2019. This quarterly report will include the amount of interest earned for each ACH, starting with Q3 2019. The decision to allow interest accrual was based on ACH requests and the recognition that each ACH is likely to retain funding in the FE portal based on allocation timelines and contract terms with partnering providers.

HCA will monitor the FE portal to make sure ACHs are distributing funds to partnering providers in a timely manner. If there are concerns with funds being held and not distributed, HCA has the authority to convert FE portal accounts back to non-interest-bearing accounts.

Interpretation guidance

The tables in this report reflect incentive payments earned and distributed through the FE portal. Each ACH has a budget and funds flow model specific to its region, approved by the ACH's decision-making body. Although all ACHs use these categories, each ACH may use them differently. For this reason, it is difficult to make comparisons between ACHs, so additional context may be necessary. For more information, visit the Medicaid Transformation resources webpage.

The following tables list the total amount of incentive funds earned and distributed as of September 30, 2019, as well as quarterly breakdowns for 2019 (through Q3).

Incentives earned and distributed, statewide

Incentive funds earned

At the end of September 2019, HCA distributed more than \$441 million in incentive funds to ACHs through the FE portal, with the majority of incentive funds earned for project milestone achievement (more than \$364 million).

Table 5: type of incentive funds earned (January 2017–September 2019)

Туре	Project incentives	Project plan bonus		Integration incentives	Total
State	\$364,266,829.02	\$6,308,649.00	\$2,700,000.00	\$68,111,492.00	\$441,386,970.02

Table 6: type of incentive funds earned, by ACH (January 2017–September 2019)

ACH	Project incentives	Project plan bonus	VBP incentives	Integration incentives	Total
BHT	\$40,069,350.95	\$ -	\$300,000.00	\$8,301,872.00	\$48,671,222.95
CPAA	\$36,426,682.94	\$1,455,842.00	\$300,000.00	\$ -	\$38,182,524.94
EH	\$43,712,018.53	\$ -	\$300,000.00	\$9,321,788.00	\$53,333,806.53
GCACH	\$50,997,357.21	\$ -	\$300,000.00	\$10,183,916.00	\$61,481,273.21
НН	\$80,138,702.40	\$ -	\$300,000.00	\$14,888,792.00	\$95,327,494.40
NCACH	\$18,213,341.01	\$1,455,842.00	\$300,000.00	\$5,781,980.00	\$25,751,163.01
NSACH	\$54,640,023.06	\$1,941,123.00	\$300,000.00	\$10,831,088.00	\$67,712,234.06
ОСН	\$14,570,674.42	\$1,455,842.00	\$300,000.00	\$ -	\$16,326,516.42
SWACH	\$25,498,678.50	\$ -	\$300,000.00	\$8,802,056.00	\$34,600,734.50

Project incentive funds distributed to shared domain 1 partners

Shared domain 1 is a statewide partnership across the nine ACHs and all public hospitals to advance domain 1 health system capacity building efforts. Shared domain 1 payments are authorized by each ACH, based on earned regional project incentives (similar to partnering provider payments). Funds distributed to shared domain 1 partners reflect collaborative capacity building efforts in areas such as workforce, VBP readiness, and systems for population health management (e.g., health information technology). These capacity building efforts are foundational and directly related to the transformation projects in domains 2 and 3. More information about domain 1 is available in the <u>Project Toolkit</u>.

As of Q3 2019, 54 organizations are participating in shared domain 1 activities across all ACHs. ACHs have distributed three payments to shared domain 1 partner organizations. The cumulative amount of shared domain funds distributed is \$87,005,582.00.

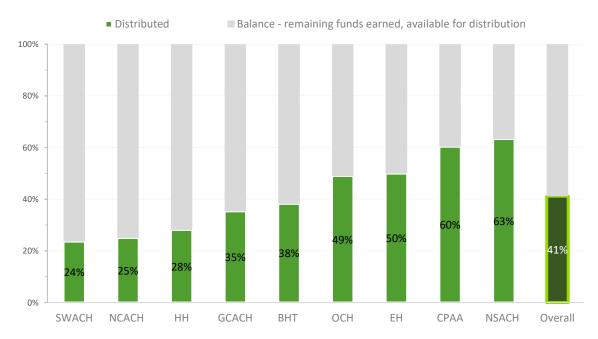
Incentive funds distributed by ACH

The table below lists total (cumulative) incentives earned by ACHs and disbursed by HCA to the FE portal, and distributed by ACHs (outside of shared domain 1 payments allocated).

Table 8: incentive funds available and distributed by ACH (January 2017-September 2019)

ACH	Total earned incentive funds	Funds distributed - shared domain 1 partners	Funds distributed - all other use categories	Balance - remaining funds earned, available for distribution
BHT	\$48,671,222.95	\$9,570,614.00	\$14,942,825.22	\$24,157,783.73
CPAA	\$38,182,524.94	\$8,700,558.00	\$17,785,607.91	\$11,696,359.03
EH	\$53,333,806.53	\$10,440,671.00	\$21,417,898.80	\$21,475,236.73
GCACH	\$61,481,273.21	\$12,180,782.00	\$17,390,193.93	\$31,910,297.28
НН	\$95,327,494.40	\$19,141,228.50	\$21,394,854.70	\$54,791,411.20
NCACH	\$25,751,163.01	\$4,350,278.00	\$5,351,533.98	\$16,049,351.03
NSACH	\$67,712,234.06	\$13,050,836.50	\$34,611,559.47	\$20,049,838.09
ОСН	\$16,326,516.42	\$3,480,224.00	\$6,288,948.38	\$6,557,344.04
SWACH	\$34,600,734.50	\$6,090,390.00	\$6,724,491.52	\$21,785,852.98
Total	\$441,386,970.02	\$87,005,582.00	\$145,907,913.91	\$208,473,474.11

Figure 1: distribution of incentive funds (after allocation of funds to shared domain 1 partners), (January 2017–September 2019)



Distribution by use category

The remaining tables in this section exclude shared domain 1 distributions to focus attention on the other use categories that relate to the ACH regional investment strategy for project implementation. ACHs distributed more than \$145 million, according to the other defined <u>use categories</u> through the FE portal. Although all ACHs use a common set of use categories in the FE portal, ACHs may use them differently. For this reason, it is difficult to make comparisons between ACHs, so additional context may be necessary.

Table 9: distribution by use category, overall (January 2017-September 2019)

Use category	Distributed
Administration	\$ 16,050,755.34
Community health fund	\$10,405,634.23
Health systems and community capacity building	\$23,505,823.40
Integration incentives	\$18,002,955.63
Project management	\$4,372,579.53
Provider engagement, participation, and implementation	\$56,160,822.90
Provider performance and quality incentives	\$15,004,869.81
Reserve/contingency fund	\$2,404,473.07
Total	\$145,907,913.91

Figure 2: percent distribution by use category, overall (January 2017–September 2019)

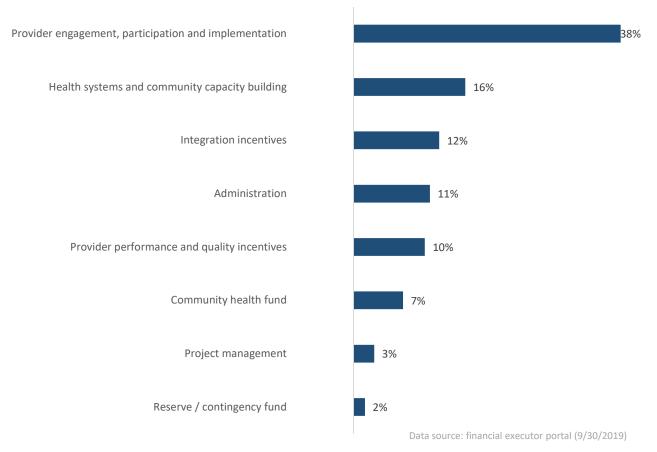


Table 10: ACH distribution of funds by use category (January 2017–September 2019)

	ВНТ	СРАА	EH	GCACH	НН	NC ACH	NS ACH	ОСН	SWACH	Total
Administration	\$1,464,657.22	\$335,891.00	\$1,400,000.00	\$1,556,500.00	\$6,117,865.95	\$ -	\$4,693,611.82	\$14,081.37	\$468,147.98	\$16,050,755.34
Community health fund	\$ -	\$2,358,557.00	\$1,500,000.00	\$1,395,201.87	\$ -	\$ -	\$4,651,875.36	\$ -	\$500,000.00	\$10,405,634.23
Health systems and community capacity building	\$5,217,701.00	\$1,177,812.91	\$4,798,013.00	\$1,870,245.17	\$42,582.00	\$1,272,930.19	\$7,765,235.79	\$110,000.00	\$1,251,303.34	\$23,505,823.40
Integration incentives	\$2,930,000.00	\$ -	\$4,745,933.00	\$5,192,434.89	\$4,437,846.08	\$58,421.66	\$553,320.00	\$ -	\$85,000.00	\$18,002,955.63
Project management	\$ -	\$1,903,385.00	\$ -	\$890,500.00	\$ -	\$474,827.90	\$884,931.43	\$196,000.00	\$22,935.20	\$4,372,579.53
Provider engagement, participation, and implementation	\$5,330,467.00	\$7,317,266.00	\$3,756,000.00	\$5,420,835.00	\$9,313,144.00	\$2,502,872.49	\$15,132,210.00	\$5,968,867.01	\$1,419,161.40	\$56,160,822.90
Provider performance and quality incentives	\$ -	\$3,218,598.00	\$5,217,952.80	\$1,064,477.00	\$1,483,416.67	\$1,042,481.74	\$ -	\$ -	\$2,977,943.60	\$15,004,869.81
Reserve/contingency fund	\$ -	\$1,474,098.00	\$ -	\$ -	\$ -	\$ -	\$930,375.07	\$ -	\$ -	\$2,404,473.07
Total	\$14,942,825.22	\$17,785,607.91	\$21,417,898.80	\$17,390,193.93	\$21,394,854.70	\$5,351,533.98	\$ 34,611,559.47	\$6,288,948.38	\$6,724,491.52	\$145,907,913.91

Distribution by partnering provider type

ACHs have established elaborate networks of partners to implement community driven health transformation approaches. Partners span a variety of settings and types, including, but not limited to, primary care, behavioral health, oral health, Tribes, hospitals, and community based organizations. According to the FE portal, more than 500 organizations are participating in DSRIP activities in one or more ACH. Non-Tribal providers are categorized according to traditional Medicaid providers and non-traditional Medicaid providers.

- Traditional Medicaid provider: these providers bill for services, either to an MCO or to the state directly (e.g., hospitals, primary care providers).
- Non-traditional Medicaid provider: this category of partners may receive some Medicaid funding through programs that provide grant dollars, etc., but they do not provide billable healthcare services to Medicaid members (e.g., behavioral health organizations, community-based organizations, fire districts).

At the end of September 2019, **554 unique partnering provider organizations** registered in the FE portal. The table below reflects organizations that are registered in the FE portal and participating in one or more project areas with a given ACH.

Partnering provider organizations may partner with more than one ACH, and may not be implementing all project areas with an ACH. If a provider organization partners with more than one ACH, the organization will be counted under each ACH partner.

While the list of partners registered in the FE portal is not exhaustive of all entities supporting project activities, it is a reliable indicator of the breadth of partner engagement at the regional level.¹

Table 31: organizations registered in FE portal and participating in one or more ACH projects (as of Q3 2019)

Туре	внт	СРАА	EH	GC ACH	НН	NCACH	NS ACH	ОСН	SWACH
Non-traditional provider	34	26	22	38	67	23	46	11	17
Traditional Medicaid provider	43	59	67	78	95	50	70	55	59
Tribal provider (Indian Health Service, or IHS)	0	1	0	0	0	0	0	0	0
Tribal provider (Tribe)	4	6	0	1	2	0	5	3	1
Tribal provider (UIHP)	2	0	0	0	1	0	0	0	0
Total	83	92	89	117	165	73	121	69	77

To date, ACHs have processed nearly 2,500 payments through the FE portal. ACHs authorized payments to 560 partnering provider organizations as of September 2019. Note that this may count some organizations more than once if they are partnered with more than one ACH.

¹ MCOs are expected to participate in delivery system reform efforts as a matter of business interest and contractual obligation to the state. For this reason, they do not receive incentive payments for participation in ACH-led transformation projects. However, MCOs are eligible to earn MCO VBP incentives for achieving annual MCO VBP targets.

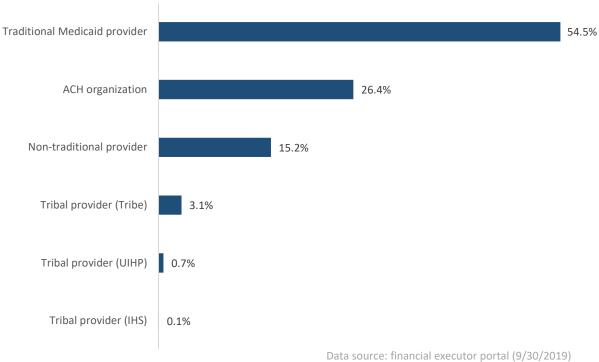
Table 42: organizations that have received a payment through the FE portal (as of Q3 2019)

Туре	внт	СРАА	ЕН	GCACH	нн	NCACH	NSACH	ОСН	SWAC H
Non-traditional provider	30	21	16	32	58	18	42	3	10
Traditional Medicaid provider	39	30	32	46	57	21	33	21	26
Tribal provider (IHS)	0	1	0	0	0	0	0	0	0
Tribal provider (Tribe)	4	6	0	1	2	0	4	3	1
Tribal provider (UIHP)	2	0	0	0	1	0	0	0	0
Total	75	58	48	79	118	39	79	27	37

Table 13: ACH distribution of funds to partnering providers, by type (overall) (January 2017– September 2019)

Туре	Distributed (\$)
ACH organization	\$38,547,372.10
Non-traditional provider	\$22,236,917.04
Traditional Medicaid provider	\$79,471,053.77
Tribal Provider (IHS)	\$100,791.00
Tribal Provider (Tribe)	\$4,561,351.00
Tribal Provider (UIHP)	\$990,429.00
Total	\$145,907,913.91

Figure 3: ACH distribution of funds to partnering providers, percent by type (January 2017–September 2019)



Key considerations when reviewing the distribution of funds to partnering provider organizations:

- Although not a partnering provider, ACHs require resources to manage transformation project activities. Payments authorized by the ACH organization to the ACH organization are included below.
- Some ACHs may have paid partnering provider(s) outside of the FE portal. This report only reflects the payments distributed to partnering providers through the FE portal.
- For information about the number of organizations committed to support shared domain 1 activities and related funds, see page 7 of this report.

Table 14: ACH distribution of funds to partnering providers, by type (January 2017–September 2019)

Туре	BHT	СРАА	EH	GC ACH	НН	NCACH	NSACH	ОСН	SWACH	Total
ACH organization	\$3,192,957.22	\$6,147,728.00	\$6,900,000.00	\$2,615,000.00	\$6,133,512.95	\$226,961.23	\$11,309,789.83	\$673,721.37	\$1,347,701.50	\$38,547,372.10
Non-traditional provider	\$1,781,200.00	\$3,407,355.57	\$264,000.00	\$3,809,801.45	\$4,718,647.08	\$1,704,404.35	\$5,281,757.03	\$143,761.00	\$1,125,990.56	\$22,236,917.04
Traditional Medicaid provider	\$8,618,968.00	\$7,373,075.34	\$14,253,898.80	\$10,963,392.48	\$9,591,342.67	\$3,420,168.40	\$16,261,412.61	\$4,940,496.01	\$4,048,299.46	\$79,471,053.77
Tribal provider (IHS)	\$ -	\$100,791.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$100,791.00
Tribal provider (Tribe)	\$775,500.00	\$756,658.00	\$ -	\$2,000.00	\$535,123.00	\$ -	\$1,758,600.00	\$530,970.00	\$202,500.00	\$4,561,351.00
Tribal provider (UIHP)	\$574,200.00	\$ -	\$ -	\$ -	\$416,229.00	\$ -	\$ -	\$ -	\$ -	\$990,429.00
Total	\$14,942,825.22	\$17,785,607.91	\$21,417,898.80	\$17,390,193.93	\$21,394,854.70	\$5,351,533.98	\$34,611,559.47	\$6,288,948.38	\$6,724,491.52	\$145,907,913.91

Quarterly incentives earned and distributed by ACHs in 2019

The following tables list funds earned and distributed for each quarter of 2019. Reports for previous quarters, such as 2018, are available on the Medicaid Transformation resources webpage. Note that ACHs typically earn incentive funds twice per year, and each ACH has a unique cadence for distributing funds to partnering providers.

To navigate to a specific ACH, click below:

- <u>Better Health Together</u>
- Cascade Pacific Action Alliance
- <u>Elevate Health</u>
- Greater Columbia
- <u>HealthierHere</u>
- North Central
- North Sound
- Olympic Community of Health
- <u>SWACH</u>

Better Health Together

Snapshot (cumulative)

\$ 48.7M

funds earned

\$ 24.5M

funds distributed (including shared domain 1)

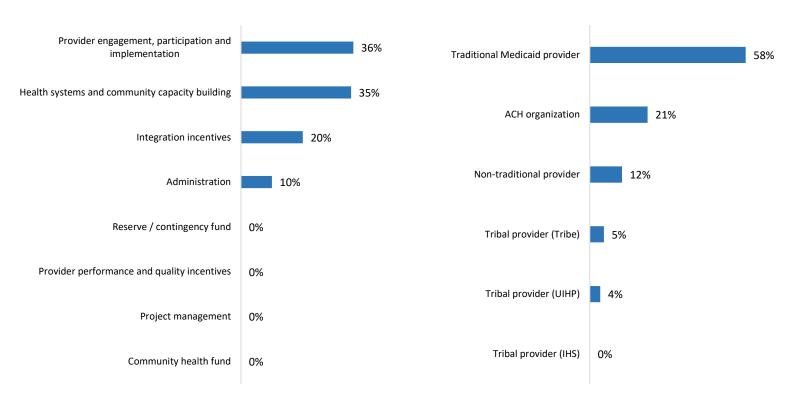
\$ 24.2M

funds available

After shared domain 1 distribution, below is a breakdown of BHT funds distribution as of Q3 2019:

Figure 4: distribution of funds by use category

Figure 5: distribution of funds by partnering provider



BHT quarterly incentive funds report, January-September 2019

Table 15: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	\$ -	\$5,874,023.00	\$ -	n/a	\$5,874,023.00
Project (2B)	\$ -	\$4,038,391.00	\$ -	n/a	\$4,038,391.00
Project (3A)	\$ -	\$734,253.00	\$ -	n/a	\$734,253.00
Project (3D)	\$ -	\$1,468,505.00	\$ -	n/a	\$1,468,505.00
Integration	\$ -	\$4,981,123.00	\$ -	n/a	\$4,981,123.00
VBP	\$ -	\$300,000.00	\$ -	n/a	\$300,000.00
ACH high- performance	\$ -	\$-	\$ -	n/a	\$ -
Total	\$ -	\$17,396,295.00	\$ -	n/a	\$17,396,295.00

Table 16: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued	\$ -	\$ -	\$31,357.17	n/a	\$31,357.17

Table 17: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	\$ -	\$2,009,321.00	\$ -	n/a	\$2,009,321.00

Table 58: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	\$ -	\$897,987.00	\$ -	n/a	\$897,987.00
Community health fund	\$ -		\$ -	n/a	\$ -
Health systems and community capacity building	\$175,001.00	\$3,465,200.00	\$742,500.00	n/a	\$4,382,701.00
Integration incentives	\$1,325,000.00	\$30,000.00	\$120,000.00	n/a	\$1,475,000.00

Project management			\$ -	n/a	\$ -
Provider engagement, participation, and implementation	\$207,000.00	\$62,500.00	\$1,715,967.00	n/a	\$1,985,467.00
Provider performance and quality incentives	\$ -	\$ -	\$ -	n/a	\$ -
Reserve/contingency fund	\$ -	\$ -	\$ -	n/a	\$ -
Total	\$1,707,001.00	\$4,455,687.00	\$2,578,467.00	n/a	\$8,741,155.00

Cascade Pacific Action Alliance

Snapshot (cumulative)

\$38.2M

\$ 26.5M

\$ 11.7M

funds earned

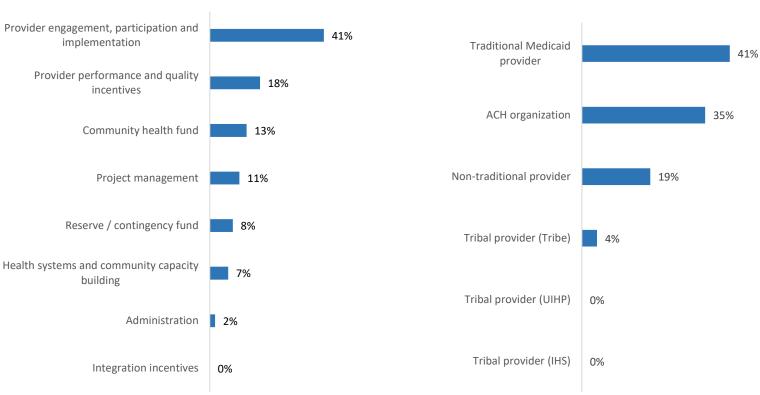
funds distributed (including shared domain 1)

funds available

After shared domain 1 distribution, below is a breakdown of CPAA funds distribution as of Q3 2019:

Figure 6: distribution of funds by use category

Figure 7: distribution of funds by partnering provider



CPAA quarterly incentive funds report, January-September 2019

Table 19: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	\$ -	\$4,195,729.00	\$ -	n/a	\$4,195,729.00
Project (2B)	\$ -	\$2,884,565.00	\$ -	n/a	\$2,884,565.00
Project (2C)	\$ -	\$1,704,516.00	\$ -	n/a	\$1,704,516.00
Project (3A)	\$ -	\$524,467.00	\$ -	n/a	\$524,467.00
Project (3B)	\$ -	\$2,168,255.00	\$ -	n/a	\$2,168,255.00
Project (3D)	\$ -	\$1,048,932.00	\$ -	n/a	\$1,048,932.00
Integration	\$ -	\$ -	\$ -	n/a	\$ -
VBP	\$ -	\$300,000.00	\$ -	n/a	\$300,000.00
Total	\$ -	\$12,826,464.00	\$ -	n/a	\$12,826,464.00

Table 20: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued	\$ -	\$ -	\$13,223.76	n/a	\$13,223.76

Table 21: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	\$ -	\$1,826,655.00	\$ -	n/a	\$1,826,655.00

Table 22: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	\$ -	\$159,507.00	\$ -	n/a	\$159,507.00
Community health fund	\$ -	\$1,417,842.00	\$ -	n/a	\$1,417,842.00

Health systems and community capacity building	\$143,921.00	\$406,585.00	\$389,933.00	n/a	\$940,439.00
Integration incentives	\$ -	\$ -	\$ -	n/a	\$ -
Project management	\$ -	\$903,875.00	\$ -	n/a	\$903,875.00
Provider engagement, participation, and implementation	\$393,159.00	\$2,957,270.00	\$851,365.00	n/a	\$4,201,794.00
Provider performance and quality incentives	\$128,280.00	\$1,060,560.00	\$1,260,078.00	n/a	\$2,448,918.00
Reserve/contingency fund	\$ -	\$886,151.00	\$	n/a	\$886,151.00
Total	\$665,360.00	\$7,791,790.00	\$2,501,376.00	n/a	\$10,958,526.00

Elevate Health

Snapshot (cumulative)

\$ 53.3M

funds earned

\$31.9M

funds distributed (including shared domain 1)

\$ 21.5M

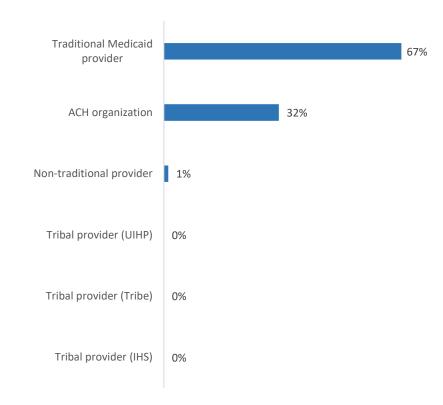
funds available

After shared domain 1 distribution, below is a breakdown of EH funds distribution as of Q3 2019:

Figure 8: distribution of funds by use category

Provider performance and quality 24% incentives Health systems and community capacity 22% building Integration incentives 22% Provider engagement, participation and 18% implementation Community health fund Administration 7% Reserve / contingency fund 0% Project management 0%

Figure 9: distribution of funds by partnering provider



EH quarterly incentive funds report, January–September 2019

Table 23: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	\$ -	\$6,408,024.00	\$ -	n/a	\$6,408,024.00
Project (2B)	\$ -	\$4,405,517.00	\$ -	n/a	\$4,405,517.00
Project (3A)	\$ -	\$801,004.00	\$ -	n/a	\$801,004.00
Project (3D)	\$ -	\$1,602,006.00	\$ -	n/a	\$1,602,006.00
Integration	\$ -	\$5,593,073.00	\$ -	n/a	\$5,593,073.00
VBP	\$ -	\$300,000.00	\$ -	n/a	\$300,000.00
Total	\$ -	\$19,109,624.00	\$ -	n/a	\$19,109,624.00

Table 64: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued	\$ -	\$ -	\$27,282.32	n/a	\$27,282.32

Table 25: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	\$ -	\$2,191,986.00	\$ -	n/a	\$2,191,986.00

Table 26: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	\$ -	\$ -	\$ -	n/a	\$ -
Community health fund	\$ -	\$ -	\$ -	n/a	\$ -
Health systems and community capacity building	\$37,860.00	\$64,150.00	\$41,350.00	n/a	\$143,360.00
Integration incentives	\$124,000.00	\$2,906,724.00	\$ -	n/a	\$3,030,724.00
Project management	\$ -	\$ -	\$ -	n/a	\$ -

Provider engagement, participation, and implementation	\$100,000.00	\$(740,000.00)	\$ -	n/a	\$(640,000.00)
Provider performance and quality incentives	\$ -	\$5,217,952.80	\$ -	n/a	\$5,217,952.80
Reserve/contingency fund	\$ -	\$ -	\$ -	n/a	\$ -
Total	\$261,860.00	\$7,448,826.80	\$41,350.00	n/a	\$7,752,036.80

Note: During Q2 2019, at the request of the ACH, adjustments were made to the use categories associated with selected 2018 payment transactions. Because of the adjustments, funds distributed for certain categories show a negative number.

Greater Columbia

Snapshot (cumulative)

\$ 61.5M

funds earned

\$ 29.6M

funds distributed (including shared domain 1)

\$31.9M

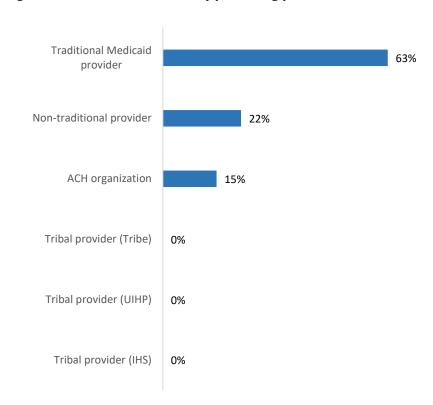
funds available

After shared domain 1 distribution, below is a breakdown of GCACH funds distribution as of Q3 2019:

Figure 10: distribution of funds by use category

Provider engagement, participation 31% and implementation Integration incentives 30% Health systems and community 11% capacity building Administration 9% Community health fund Provider performance and quality incentives Project management Reserve / contingency fund 0%

Figure 11: distribution of funds by partnering provider



GCACH quarterly incentive funds report, January-September 2019

Table 27: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	\$ -	\$ 8,656,455.00	\$ -	n/a	\$8,656,455.00
Project (2C)	\$ -	\$3,516,685.00	\$ -	n/a	\$3,516,685.00
Project (3A)	\$ -	\$1,082,056.00	\$ -	n/a	\$1,082,056.00
Project (3D)	\$ -	\$2,164,114.00	\$ -	n/a	\$2,164,114.00
Integration	\$ -	\$6,110,350.00	\$ -	n/a	\$6,110,350.00
VBP	\$ -	\$300,000.00	\$ -	n/a	\$300,000.00
Total	\$ -	\$21,829,660.00	\$ -	n/a	\$21,829,660.00

Table 28: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued	\$ -	\$ -	\$44,025.93	n/a	\$44,025.93

Table 29: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	\$ -	\$2,557,318.00	\$ -	n/a	\$2,557,318.00

Table 30: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	\$877,500.00	\$ -	\$ -	n/a	\$877,500.00
Community health fund	\$740,033.00	\$655,169.00	\$ -	n/a	\$1,395,202.00
Health systems and community capacity building	\$9,732.00	\$1,189,206.00	\$671,307.00	n/a	\$1,870,245.00
Integration incentives	\$1,277,917.00	\$330,000.00	\$1,060,000.00	n/a	\$2,667,917.00

Project management	\$603,500.00	\$ -	\$ -	n/a	\$603,500.00
Provider engagement, participation, and implementation	\$3,120,651.00	\$1,007,883.00	\$621,301.00	n/a	\$4,749,835.00
Provider performance and quality incentives	\$ -	\$340,662.00	\$723,815.00	n/a	\$1,064,477.00
Reserve/contingency fund	\$ -	\$ -	\$ -	n/a	\$ -
Total	\$6,629,333.00	\$3,522,920.00	\$3,076,423.00	n/a	\$13,228,676.00

HealthierHere

Snapshot (cumulative)

\$ 95.3M

funds earned

\$ 40.5M

funds distributed (including shared domain 1)

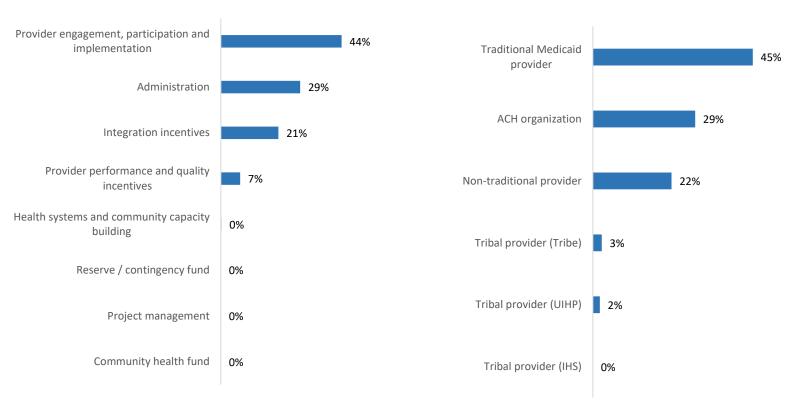
\$ 54.8M

funds available

After shared domain 1 distribution, below is a breakdown of HH funds distribution as of Q3 2019:

Figure 12: distribution of funds by use category

Figure 13: distribution of funds by partnering provider



HH quarterly incentive funds report, January-September 2019

The following tables list funds earned and distributed for each quarter of 2019. Reports for previous quarters, such as <u>2018</u>, are available on the <u>Medicaid Transformation resources</u> webpage.

Note that ACHs typically earn incentive funds twice per year, and each ACH has a unique cadence for distributing funds to partnering providers.

Table 31: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	\$ -	\$13,603,001.00	\$ -	n/a	\$13,603,001.00
Project (2C)	\$ -	\$5,526,218.00	\$ -	n/a	\$5,526,218.00
Project (3A)	\$ -	\$1,700,375.00	\$ -	n/a	\$1,700,375.00
Project (3D)	\$ -	\$3,400,750.00	\$ -	n/a	\$3,400,750.00
Integration	\$ -	\$8,933,275.00	\$ -	n/a	\$8,933,275.00
VBP	\$ -	\$300,000.00	\$ -	n/a	\$300,000.00
Total	\$ -	\$33,463,619.00	\$ -	n/a	\$33,463,619.00

Table 32: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued	\$ -	\$ -	\$80,303.64	n/a	\$80,303.64

Table 33: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	\$ -	\$4,018,642.00	\$ -	n/a	\$4,018,642.00

Table 34: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	\$ -	\$2,717,843.00	\$ -	n/a	\$2,717,843.00
Community health fund	\$ -	\$ -	\$ -	n/a	\$ -

Health systems and community capacity building	\$ -	\$42,582.00	\$ -	n/a	\$42,582.00
Integration incentives	\$14,144.00	\$10,647.00	\$145,201.00	n/a	\$169,992.00
Project management	\$ -	\$ -	\$ -	n/a	\$ -
Provider engagement, participation, and implementation	\$ -	\$1,730,787.00	\$1,760,070.00	n/a	\$3,490,857.00
Provider performance and quality incentives	\$ -	\$ -	\$1,483,417.00	n/a	\$1,483,417.00
Reserve/contingency fund	\$ -	\$ -	\$ -	n/a	\$ -
Total	\$14,144.00	\$4,501,859.00	\$3,388,688.00	n/a	\$7,904,691.00

North Central

Snapshot (cumulative)

\$ 25.8M

funds earned

\$ 9.7M

funds distributed (including shared domain 1)

\$ 16.1M

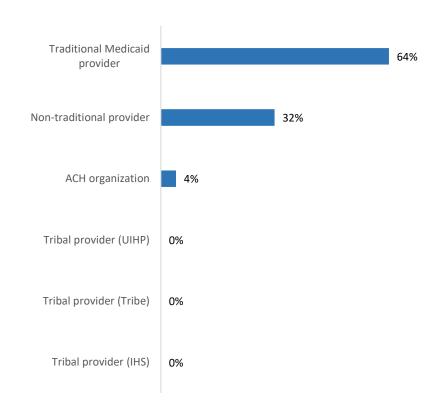
funds available

After shared domain 1 distribution, below is a breakdown of NCACH funds distribution as of Q3 2019:

Figure 14: distribution of funds by use category

Provider engagement, participation and 47% implementation Health systems and community capacity 24% building Provider performance and quality 19% incentives Project management 9% Integration incentives 1% Reserve / contingency fund 0% Community health fund 0% Administration 0%

Figure 15: distribution of funds by partnering provider



NCACH quarterly incentive funds report, January–September 2019

Table 35: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	\$ -	\$1,915,443.00	\$ -	n/a	\$1,915,443.00
Project (2B)	\$ -	\$1,316,866.00	\$ -	n/a	\$1,316,866.00
Project (2C)	\$ -	\$778,148.00	\$ -	n/a	\$778,148.00
Project (2D)	\$ -	\$778,148.00	\$ -	n/a	\$778,148.00
Project (3A)	\$ -	\$239,430.00	\$ -	n/a	\$239,430.00
Project (3D)	\$ -	\$478,861.00	\$ -	n/a	\$478,861.00
Integration	\$ -	\$323,114.00	\$ -	n/a	\$323,114.00
VBP	\$ -	\$300,000.00	\$ -	n/a	\$300,000.00
Total	\$ -	\$6,130,010.00	\$ -	n/a	\$6,130,010.00

Table 36: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued	\$ -	\$ -	\$19,159.21	n/a	\$19,159.21

Table 37: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	\$ -	\$913,327.00	\$ -	n/a	\$913,327.00

Table 38: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	\$ -	\$ -	\$ -	n/a	\$ -
Community health fund	\$ -	\$ -	\$ -	n/a	\$ -

Health systems and community capacity building	\$90,348.54	\$545,782.47	\$296,799.00	n/a	\$932,930.01
Integration incentives	\$7,850.00	\$ -	\$ -	n/a	\$7,850.00
Project management	\$98,456.60	\$(165,321.65)	\$51,825.00	n/a	\$(15,040.05)
Provider engagement, participation, and implementation	\$196,881.74	\$20,000.00	\$89,599.00	n/a	\$306,480.74
Provider performance and quality incentives	\$257,500.00	\$335,000.00	\$449,982.00	n/a	\$1,042,482.00
Reserve/contingency fund	\$ -	\$ -	\$ -	n/a	\$ -
Total	\$651,036.88	\$735,460.82	\$888,205.00	n/a	\$2,274,702.70

Note: During Q2 2019, at the request of the ACH, adjustments were made to the use categories associated with selected 2018 payment transactions. Because of the adjustments, funds distributed for certain categories show a negative number.

North Sound

Snapshot (cumulative)

\$ 67.7M

funds earned

\$47.7M

funds distributed (including shared domain 1)

\$ 20.0M

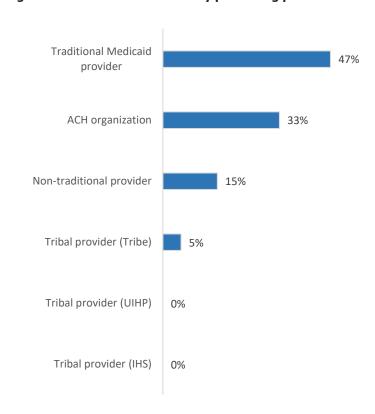
funds available

After shared domain 1 distribution, below is a breakdown of NSACH funds distribution as of Q3 2019:

Figure 16: distribution of funds by use category

Provider engagement, participation and 44% implementation Health systems and community capacity 22% building Administration 14% Community health fund 13% Reserve / contingency fund 3% Project management 3% Integration incentives 2% Provider performance and quality 0% incentives

Figure 17: distribution of funds by partnering provider



NSACH quarterly incentive funds report, January-September 2019

Table 39: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	\$ -	\$13,065,172.00	\$ -	n/a	\$13,065,172.00
Project (2B)	\$ -	\$3,634,551.00	\$ -	n/a	\$3,634,551.00
Project (2C)	\$ -	\$2,147,690.00	\$ -	n/a	\$2,147,690.00
Project (2D)	\$ -	\$2,147,690.00	\$ -	n/a	\$2,147,690.00
Project (3A)	\$ -	\$660,828.00	\$ -	n/a	\$660,828.00
Project (3B)	\$ -	\$826,035.00	\$ -	n/a	\$826,035.00
Project (3C)	\$ -	\$495,620.00	\$ -	n/a	\$495,620.00
Project (3D)	\$ -	\$1,321,655.00	\$ -	n/a	\$1,321,655.00
Integration	\$ -	\$ -	\$6,498,653.00	n/a	\$6,498,653.00
VBP	\$ -	\$300,000.00	\$ -	n/a	\$300,000.00
Total	\$ -	\$24,599,241.00	\$6,498,653.00	n/a	\$31,097,894.00

Table 40: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued	\$ -	\$ -	\$25,027.56	n/a	\$25,027.56

Table 41: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	\$ -	\$2,739,983.00	\$ -	n/a	\$2,739,983.00

Table 42: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	\$1,620,793.81	\$1,218,671.55	\$15,978.00	n/a	\$2,855,443.36
Community health fund	\$1,608,203.81	\$1,243,671.55	\$ -	n/a	\$2,851,875.36
Health systems and community capacity building	\$3,258,353.63	\$110,835.36	\$1,336,768.00	n/a	\$4,705,956.99
Integration incentives	\$ -	\$ -	\$ -	n/a	\$ -
Project management	\$30,394.53	\$101,540.57	\$566,514.00	n/a	\$698,449.10
Provider engagement, participation, and implementation	\$232,700.00	\$6,208,435.00	\$54,975.00	n/a	\$6,496,110.00
Provider performance and quality incentives	\$ -	\$ -	\$ -	n/a	\$ -
Reserve/contingency fund	\$321,640.76	\$248,734.31	\$ -	n/a	\$570,375.07
Total	\$7,072,086.54	\$9,131,888.34	\$1,974,235.00	n/a	\$18,178,209.88

Olympic Community of Health

Snapshot (cumulative)

\$ 16.3M

funds earned

\$ 9.8M

funds distributed (including shared domain 1)

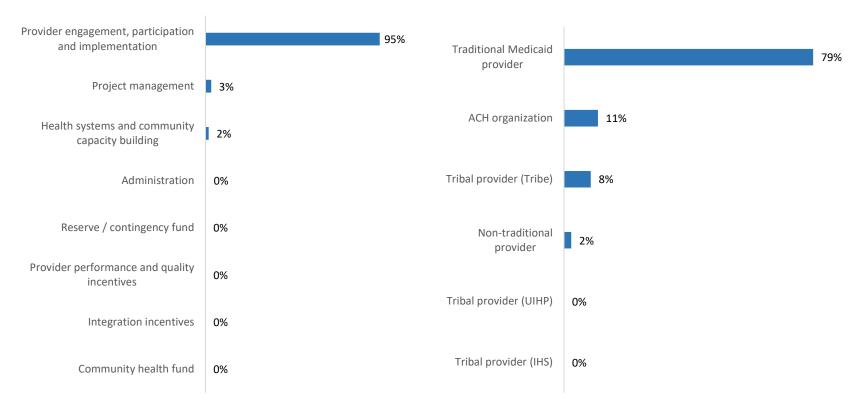
\$ 6.6M

funds available

After shared domain 1 distribution, below is a breakdown of OCH funds distribution as of Q3 2019:

Figure 18: distribution of funds by use category

Figure 19: distribution of funds by partnering provider



OCH quarterly incentive funds report, January-September 2019

Table 43: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	\$ -	\$2,168,869.00	\$ -	n/a	\$2,168,869.00
Project (2D)	\$ -	\$881,104.00	\$ -	n/a	\$881,104.00
Project (3A)	\$ -	\$271,109.00	\$ -	n/a	\$271,109.00
Project (3B)	\$ -	\$338,886.00	\$ -	n/a	\$338,886.00
Project (3C)	\$ -	\$203,332.00	\$ -	n/a	\$203,332.00
Project (3D)	\$ -	\$542,218.00	\$ -	n/a	\$542,218.00
Integration	\$ -	\$ -	\$ -	n/a	\$ -
VBP	\$ -	\$300,000.00	\$ -	n/a	\$300,000.00
Total	\$ -	\$4,705,518.00	\$ -	n/a	\$4,705,518.00

Table 44: interest accrued for funds in Financial Executor portal

	Q1	Q2	Q3	Q4	Total
Interest accrued	\$ -	\$ -	\$ 4,235.66	n/a	\$4,235.66

Table 45: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	\$ -	\$730,663.00	\$ -	n/a	\$730,663.00

Table 46: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	\$3,000.00	\$ -	\$ -	n/a	\$3,000.00
Community health fund	\$ -	\$ -	\$ -	n/a	\$ -

Health systems and community capacity building	\$110,000.00	\$ -	\$ -	n/a	\$110,000.00
Integration incentives	\$ -	\$ -	\$ -	n/a	\$ -
Project management	\$196,000.00	\$ -	\$ -	n/a	\$196,000.00
Provider engagement, participation, and implementation	\$599,540.01	\$1,593,867.00	\$ -	n/a	\$2,193,407.01
Provider performance and quality incentives	\$ -	\$ -	\$ -	n/a	\$ -
Reserve/contingency fund	\$ -	\$ -	\$ -	n/a	\$ -
Total	\$908,540.01	\$1,593,867.00	\$ -	n/a	\$2,502,407.01

SWACH

Snapshot (cumulative)

\$ 34.6M

\$ 12.8M

\$ 21.8M

funds earned

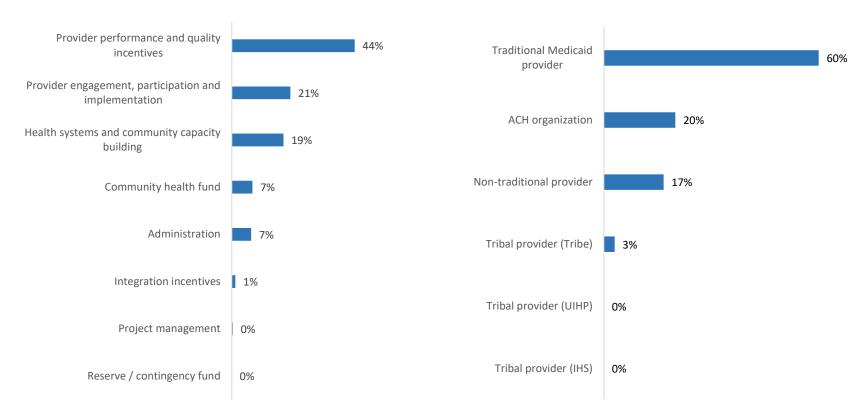
funds distributed (including shared domain 1)

funds available

After shared domain 1 distribution, below is a breakdown of SWACH funds distribution as of Q3 2019:

Figure 20: distribution of funds by use category

Table 21: distribution of funds by partnering provider



SWACH quarterly incentive funds report, January–September 2019

Table 47: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	\$ -	\$3,738,014.00	\$ -	n/a	\$3,738,014.00
Project (2B)	\$ -	\$2,569,886.00	\$ -	n/a	\$2,569,886.00
Project (3A)	\$ -	\$467,252.00	\$ -	n/a	\$467,252.00
Project (3D)	\$ -	\$934,503.00	\$ -	n/a	\$934,503.00
Integration	\$ -	\$126,382.00	\$ -	n/a	\$126,382.00
VBP	\$ -	\$300,000.00	\$ -	n/a	\$300,000.00
Total	\$ -	\$8,136,037.00	\$ -	n/a	\$8,136,037.00

Table 48: interest accrued for funds in Financial Executor portal

	Q1	Q2	Q3	Q4	Total
Interest accrued	\$ -	\$ -	\$28,389.08	n/a	\$28,389.08

Table 49: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	\$ -	\$1,278,659.00	\$ -	n/a	\$1,278,659.00

Table 50: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	\$ -	\$257,144.72	\$90,203.00	n/a	\$347,347.72
Community health fund	\$ -	\$ -	\$500,000.00	n/a	\$500,000.00
Health systems and community capacity building	\$ -	\$738,457.92	\$394,845.00	n/a	\$1,133,302.92
Integration incentives	\$ -	\$ -	\$85,000.00	n/a	\$85,000.00

Project management	\$ -	\$21,435.20	\$1,500.00	n/a	\$22,935.20
Provider engagement, participation, and implementation	\$ -	\$155,586.57	\$173,575.00	n/a	\$329,161.57
Provider performance and quality incentives	\$ -	\$1,579,198.60	\$1,398,745.00	n/a	\$2,977,943.60
Reserve/contingency fund	\$ -	\$ -	\$ -	n/a	\$ -
Total	\$ -	\$2,751,823.01	\$2,643,868.00	n/a	\$5,395,691.01